



## ANALYSING FINANCIAL RESILIENCE: A COMPARATIVE STUDY OF INDIAN PRIVATE SECTOR BANKS

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### ABSTRACT

This research study aims to provide a comprehensive analysis of the financial performance of selected private sector banks in India. The primary objectives of the study are twofold: first, to analyse the financial performance of individual private sector banks, and second, to compare the financial performance of these selected banks. To achieve these objectives, the study relies on secondary data collected from diverse sources such as annual reports, articles, journals, and government reports. The selected sample for this comparative assessment includes three prominent private banks: HDFC Bank Ltd, ICICI Bank Ltd, and Kotak Mahindra Bank Ltd. These banks have been chosen for their significance in the Indian banking landscape, allowing for a detailed examination of their financial health, strategic initiatives, and overall performance. The study spans the last five fiscal years, covering the period from 2018-19 to 2022-23. By delving into this timeframe, the research aims to provide a holistic view of the financial trajectories of the selected private sector banks. This comprehensive analysis takes into account various financial metrics, allowing for a nuanced understanding of the factors influencing the financial resilience of these banks. In terms of methodology, the study employs ratio analysis and ANOVA testing. Ratio analysis serves as a powerful tool to evaluate the financial health and performance of banks, providing insights into liquidity, profitability, and solvency. Additionally, ANOVA testing allows for a robust comparison of key financial indicators among the selected banks, facilitating a nuanced understanding of their relative strengths and weaknesses. Through this research, it is anticipated that a deeper comprehension of the financial resilience of Indian private sector banks will be attained. The findings of this study hold significance for stakeholders, policymakers, and researchers interested in the dynamics of the banking sector, providing valuable insights into the comparative financial performance of key players in the Indian private banking landscape.

**KEYWORDS:** Private Sector Banks, Financial Performance, HDFC Bank Ltd, ICICI Bank Ltd, and Kotak Mahindra Bank Ltd.

### INTRODUCTION

In the dynamic landscape of India's financial sector, private sector banks play a pivotal role in driving economic growth, fostering innovation, and meeting the diverse financial needs of the country's population. Indian private sector banks have emerged as robust and competitive entities, contributing significantly to the development of the nation's banking industry. The evolution of private sector banks in India can be traced back to the early 1990s when economic liberalization opened doors for private enterprises to enter the banking arena. Prior to this era, the banking sector was predominantly dominated by public sector banks. The entry of private players brought about a paradigm shift, introducing modern banking practices, technological advancements, and a customer-centric approach.

Private sector banks in India are known for their agility, efficiency, and adaptability to changing market dynamics. These banks are often characterized by their customer-centric services, innovative product offerings, and a

proactive approach to embracing emerging technologies. The emphasis on customer satisfaction, coupled with a focus on technology, has enabled private banks to carve a niche for themselves in a highly competitive environment. Key features that distinguish Indian private sector banks include their ability to leverage digital platforms, offer personalized financial solutions, and engage in strategic partnerships. Many of these banks have successfully integrated advanced technologies such as mobile banking, internet banking, and artificial intelligence to enhance customer experiences and streamline operations.

The regulatory framework overseen by the Reserve Bank of India (RBI) ensures that private sector banks adhere to stringent norms, promoting financial stability and protecting the interests of depositors. As a result, these banks play a crucial role in fostering a healthy and competitive banking ecosystem that benefits both customers and the broader economy. In recent years, private sector banks in India have faced various challenges, including regulatory

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### HOW TO CITE THIS ARTICLE:

Meghavi M Thaker, Dr.  
Amit S. Mehta (2023).  
Analysing Financial  
Resilience: A  
Comparative Study Of  
Indian Private Sector  
Banks, International  
Educational Journal of  
Science and Engineering  
(IEJSE), Vol:6, Issue:5,  
10-15

changes, economic uncertainties, and the need to address issues such as non-performing assets. However, their resilience and adaptability have allowed them to navigate through these challenges and continue contributing significantly to the country's economic growth.

In this context, exploring the landscape of Indian private sector banks provides valuable insights into the evolution of banking in India, the role of these banks in financial inclusion, and their impact on the overall economic development of the nation. This introduction sets the stage for a deeper exploration of the strategies, innovations, and challenges that shape the trajectory of private sector banks in India.

2. LITERATURE REVIEW

Verma, A. (2015): Verma's early analysis provides an overview of the financial performance of Indian private sector banks, examining key financial indicators such as profitability, liquidity, and asset quality. The study lays the groundwork for subsequent research by establishing a baseline understanding of the sector's financial health.

Jain, R., & Kapoor, S. (2017): Jain and Kapoor delve into the efficiency of operations within Indian private sector banks. Their research evaluates factors such as cost management, revenue generation, and operational effectiveness, providing insights into the operational dynamics that impact overall financial performance.

Singh, M. (2018): Singh's study focuses on the asset quality of Indian private sector banks, exploring the prevalence of non-performing assets (NPAs) and the effectiveness of risk management practices. The research sheds light on the challenges posed by NPAs and the strategies employed by banks to mitigate risks and enhance financial stability.

Gupta, N., et al. (2019): Gupta and co-authors investigate the impact of digitalization on the financial performance of Indian private sector banks. Their study assesses the adoption of digital technologies, online banking services, and fintech collaborations, offering insights into how technological advancements influence revenue streams and customer engagement.

Sharma, P., & Patel, A. (2020): Sharma and Patel's research delves into the capital adequacy of Indian private sector banks, examining their ability to meet regulatory capital requirements. The study evaluates the capital structure, capital ratios, and the implications of Basel III regulations on the financial stability and growth prospects of these banks.

Kumar, S., & Desai, R. (2021): Kumar and Desai explore the relationship between economic factors and the financial performance of Indian private sector banks. Their study analyzes macroeconomic indicators, interest rates, and inflation rates to understand how external economic conditions impact the banks' profitability, lending activities, and overall financial health.

Rathi, V., et al. (2022): Rathi and colleagues conduct a comparative analysis of financial performance across select Indian private sector banks. Their study provides insights into the relative strengths and weaknesses of individual banks, enabling a nuanced understanding of the factors contributing to variations in financial outcomes.

3. RESEARCH METHODOLOGY

Research Objectives

- 1. To analyse the financial performance of selected private sector banks.
- 2. To compare financial performance of selected private sector banks.

Sources of Data

The collection of secondary data from various sources, such as annual reports, articles, journals, government reports, and more, is a critical aspect of the suggested research study on the comparative assessment of financial performance in Indian private sector banks.

Sample Size of The Study

In the research study, the sample size comprises three private banks:

- 1. HDFC Bank Ltd
- 2. ICICI Bank Ltd
- 3. Kotak Mahindra Bank Ltd

These three banks were selected as the focal points for the comparative assessment of financial performance in the study. Analysing these specific banks allows for a detailed examination of the financial health, strategies, and performance of prominent private sector banks in India.

4. DATA ANALYSIS

4.1 Net Profit Margin (%)

NET PROFIT MARGIN (%)					
BANK NAME	2022-23	2021-22	2020-21	2019-20	2018-19
HDFC Bank Ltd	27.29	28.93	25.74	22.86	21.29
ICICI Bank Ltd	29.20	27.02	20.46	10.60	5.30
Kotak Mahindra Bank Ltd	31.93	31.70	25.94	22.08	20.32

HDFC Bank Ltd:

- The net profit margin of HDFC Bank Ltd has consistently increased over the five-year period, reaching 27.29% in 2022-23.
- The bank has demonstrated robust financial performance, with a steady upward trend, reflecting efficient cost management and strong revenue generation.
- HDFC Bank's consistently high net profit margins indicate a capacity to convert a significant portion of its revenue into profits, showcasing financial stability and effective operational efficiency.

ICICI Bank Ltd:

- ICICI Bank witnessed a substantial improvement in net profit margin, increasing from 5.3% in 2018-19 to 29.2% in 2022-23.
- The bank experienced a remarkable turnaround,

indicating successful strategic initiatives and improved operational efficiency.

- While ICICI Bank's net profit margin has surpassed its peers in recent years, the bank has demonstrated a significant ability to enhance profitability.

#### Kotak Mahindra Bank Ltd:

- Kotak Mahindra Bank consistently maintained a high net profit margin, reaching 31.93% in 2022-23.
- The bank has exhibited a steady and impressive growth in profitability, showcasing effective management of operating expenses and a strong revenue-generating model.
- Kotak Mahindra Bank's consistently high net profit margin positions it as a leader among the selected banks, reflecting sound financial health.

#### Comparative Analysis:

- Kotak Mahindra Bank consistently outperforms HDFC Bank and ICICI Bank in terms of net profit margin throughout the five-year period.
- HDFC Bank maintains a stable and commendable net profit margin, showcasing resilience and efficient financial management.
- ICICI Bank's significant improvement in net profit margin signifies successful strategic adaptations, but it still trails behind Kotak Mahindra Bank in this aspect.

#### Comparative Findings:

- All three banks demonstrated commendable Net Profit Margins in 2022-23, with Kotak Mahindra Bank leading the pack at 31.93%, followed by ICICI Bank at 29.20%, and HDFC Bank at 27.29%.
- Over the five-year period, all banks exhibited growth in their Net Profit Margins, showcasing their ability to adapt and improve profitability in a dynamic banking environment.
- ICICI Bank's Net Profit Margin displayed the most significant improvement, starting from 5.30% in 2018-19 and rising to 29.20% in 2022-23, reflecting substantial progress in cost management and overall financial performance.
- While HDFC Bank and Kotak Mahindra Bank maintained consistently strong Net Profit Margins, Kotak Mahindra Bank held the highest margin throughout the period, indicating its robust financial position and effective profit generation strategies.

Anova: Single Factor					
SUMMARY					
Groups	Count	Sum	Average	Variance	
HDFC Bank Ltd	5	126.11	25.222	9.83347	
ICICI Bank Ltd	5	92.58	18.516	106.8927	
Kotak Mahindra Bank Ltd	5	131.97	26.394	28.62778	
ANOVA					
Source of Variation	SS	df	MS	F	P-value
Between Groups	180.6782	2	90.33909	1.864533	0.197183
Within Groups	581.4157	12	48.45131		
Total	762.0939	14			

H0: There is no significant difference in Net Profit Margin between selected 3 private sector banks of India.

H1: There is significant difference in Net Profit Margin between selected 3 private sector banks of India.

#### Interpretation

From above table for 2 and 12 degree of freedom

Fcal is 1.864 and Ftab is 3.885

Thus, Fcal < Ftab and p-value is 0.197 which is higher than specified  $\alpha$  of 0.05

So, null hypothesis is accepted and it is concluded that there is no significant difference in Net Profit Margin between selected 3 private sector banks of India.

#### 4.2 Return on Assets (%)

RETURN ON ASSETS (%)					
BANK NAME	2022-23	2021-22	2020-21	2019-20	2018-19
HDFC Bank Ltd	1.78	1.78	1.78	1.71	1.69
ICICI Bank Ltd	2.01	1.65	1.31	0.72	0.34
Kotak Mahindra Bank Ltd	2.23	1.99	1.81	1.65	1.55

#### HDFC Bank Ltd:

- HDFC Bank's return on assets (ROA) has remained relatively stable, ranging from 1.69% in 2018-19 to 1.78% in 2022-23.
- The consistent ROA suggests that the bank efficiently utilizes its assets to generate profits, reflecting a balanced approach to asset management.

#### ICICI Bank Ltd:

- ICICI Bank witnessed a notable improvement in ROA, increasing from 0.34% in 2018-19 to 2.01% in 2022-23.
- The bank's substantial rise in ROA indicates enhanced efficiency in asset utilization, possibly driven by strategic measures and improved operational effectiveness.

#### Kotak Mahindra Bank Ltd:

- Kotak Mahindra Bank consistently maintained a higher ROA, reaching 2.23% in 2022-23.
- The bank's ability to consistently achieve a higher return on assets highlights effective asset management and a successful revenue-generating

model.

Comparative Analysis:

- Kotak Mahindra Bank consistently outperforms HDFC Bank and ICICI Bank in terms of return on assets throughout the five-year period.
- HDFC Bank maintains a steady and commendable ROA, indicating a balanced approach to asset utilization.
- ICICI Bank's significant improvement in ROA positions it as a bank that has successfully enhanced its efficiency in asset deployment.

Anova: Single Factor						
SUMMARY						
Groups	Count	Sum	Average	Variance		
HDFC Bank Ltd	5	8.74	1.748	0.00197		
ICICI Bank Ltd	5	6.03	1.206	0.46013		
Kotak Mahindra Bank Ltd	5	9.23	1.846	0.07388		
ANOVA						
Source of Variation	SS	df	MS	F	P-value	F crit
Between Groups	1.18828	2	0.59414	3.325535	0.070936	3.885294
Within Groups	2.14392	12	0.17866			
Total	3.3322	14				

H0: There is no significant difference in Return on Assets between selected 3 private sector banks of India.

H1: There is significant difference in Return on Assets between selected 3 private sector banks of India.

Interpretation

From above table for 2 and 12 degree of freedom Fcal is 3.325 and Ftab is 3.885  
Thus, Fcal<Ftab and p-value is 0.070 which is higher than specified  $\alpha$  of 0.05

So, null hypothesis is accepted and it is concluded that there is no significant difference in Return on Assets between selected 3 private sector banks of India.

4.3 Return on Equity/Networth (%)

RETURN ON EQUITY / NETWORTH (%)					
BANK NAME	2022-23	2021-22	2020-21	2019-20	2018-19
HDFC Bank Ltd	15.74	15.39	15.27	15.35	14.12
ICICI Bank Ltd	16.13	13.94	11.21	6.99	3.19
Kotak Mahindra Bank Ltd	13.17	11.90	11.01	12.25	11.47

HDFC Bank Ltd:

- HDFC Bank's return on equity (ROE) has exhibited a modest upward trend, reaching 15.74% in 2022-23.
- The bank consistently maintains a relatively high ROE, indicating efficient use of shareholder equity to generate profits and create shareholder value.

ICICI Bank Ltd:

- ICICI Bank experienced a substantial

improvement in ROE, increasing from 3.19% in 2018-19 to 16.13% in 2022-23.

- The bank's significant rise in ROE reflects successful strategic initiatives, improved profitability, and enhanced efficiency in deploying shareholder equity.

Kotak Mahindra Bank Ltd:

- Kotak Mahindra Bank's ROE has displayed a gradual increase, reaching 13.17% in 2022-23.
- The bank consistently maintains a solid ROE, suggesting effective utilization of shareholder equity and a sustainable approach to creating shareholder value.

Comparative Analysis:

- ICICI Bank has demonstrated the most substantial improvement in ROE over the five-year period, surpassing both HDFC Bank and Kotak Mahindra Bank in recent years.
- HDFC Bank consistently maintains a relatively high ROE, showcasing stability and efficiency in utilizing shareholder equity.
- Kotak Mahindra Bank's ROE, while slightly lower than ICICI Bank's, remains commendable and showcases a steady increase.

Anova: Single Factor						
SUMMARY						
Groups	Count	Sum	Average	Variance		
HDFC Bank Ltd	5	75.87	15.174	0.37953		
ICICI Bank Ltd	5	51.46	10.292	27.39362		
Kotak Mahindra Bank Ltd	5	59.8	11.96	0.6736		
ANOVA						
Source of Variation	SS	df	MS	F	P-value	F crit
Between Groups	61.57657	2	30.78829	3.246939	0.074631	3.885294
Within Groups	113.787	12	9.48225			
Total	175.3636	14				

H0: There is no significant difference in Return on Equity between selected 3 private sector banks of India.

H1: There is significant difference in Return on Equity between selected 3 private sector banks of India.

Interpretation

From above table for 2 and 12 degree of freedom Fcal is 3.246 and Ftab is 3.885  
Thus, Fcal<Ftab and p-value is 0.074 which is higher than specified  $\alpha$  of 0.05

So, null hypothesis is accepted and it is concluded that there is no significant difference in Return on Equity between selected 3 private sector banks of India.



#### 4.4 NET INTEREST MARGIN (X)

NET INTEREST MARGIN (X)					
BANK NAME	2022-23	2021-22	2020-21	2019-20	2018-19
HDFC Bank Ltd	3.52	3.48	3.71	3.67	3.87
ICICI Bank Ltd	3.92	3.36	3.16	3.02	2.80
Kotak Mahindra Bank Ltd	4.39	3.91	4.00	3.74	3.60

##### HDFC Bank Ltd:

- HDFC Bank's net interest margin (NIM) has shown a slight fluctuation, with a decrease from 3.87% in 2018-19 to 3.52% in 2022-23.
- The bank maintains a relatively stable NIM, indicating efficient management of interest income and expenses, though there is a mild downward trend.

##### ICICI Bank Ltd:

- ICICI Bank witnessed an overall increase in NIM, reaching 3.92% in 2022-23, showcasing a positive trend over the five-year period.
- The bank's improvement in NIM suggests effective management of interest rate spreads, contributing to enhanced profitability.

##### Kotak Mahindra Bank Ltd:

- Kotak Mahindra Bank consistently maintains a higher NIM, reaching 4.39% in 2022-23.
- The bank's consistently higher NIM indicates a robust interest rate management strategy and effective monetization of its interest-earning assets.

##### Comparative Analysis:

- Kotak Mahindra Bank consistently outperforms HDFC Bank and ICICI Bank in terms of net interest margin throughout the five-year period.
- ICICI Bank has shown a positive trajectory in NIM, surpassing HDFC Bank in recent years.
- HDFC Bank's NIM, while slightly declining, remains competitive, showcasing stability in interest income management.

Anova: Single Factor						
SUMMARY						
Groups	Count	Sum	Average	Variance		
HDFC Bank Ltd	5	18.25	3.65	0.02455		
ICICI Bank Ltd	5	16.26	3.252	0.18112		
Kotak Mahindra Bank Ltd	5	19.64	3.928	0.09047		
ANOVA						
Source of Variation	SS	df	MS	F	P-value	F crit
Between Groups	1.15444	2	0.57722	5.847437	0.016872	3.885294
Within Groups	1.18456	12	0.098713			
Total	2.339	14				

H0: There is no significant difference in Net Interest Margin between selected 3 private sector banks of India.

H1: There is significant difference in Net Interest Margin

between selected 3 private sector banks of India.

##### Interpretation

From above table for 2 and 12 degree of freedom

Fcal is 5.847 and Ftab is 3.885

Thus, Fcal > Ftab and p-value is 0.0168 which is less than specified  $\alpha$  of 0.05

So, null hypothesis is rejected and it is concluded that there is significant difference in Net Interest Margin between selected 3 private sector banks of India.

#### 5. CONCLUSION

The comprehensive analysis of key financial ratios for HDFC Bank Ltd, ICICI Bank Ltd, and Kotak Mahindra Bank Ltd over the five-year period from 2018-19 to 2022-23 provides valuable insights into the financial performance and strategic positioning of these prominent private sector banks in India.

##### 1. Net Profit Margin (%):

- HDFC Bank: Demonstrates consistent and stable net profit margins, reflecting operational efficiency and resilience.
- ICICI Bank: Witnesses a remarkable turnaround, showcasing substantial improvement and competitiveness in net profit margins.
- Kotak Mahindra Bank: Maintains consistently high net profit margins, positioning itself as a leader among the selected banks.

##### 2. Return on Assets (%):

- HDFC Bank: Displays steady and balanced utilization of assets to generate profits, showcasing stability in asset management.
- ICICI Bank: Experiences significant improvement, indicating successful strategic measures and enhanced operational efficiency in asset deployment.
- Kotak Mahindra Bank: Consistently outperforms peers in return on assets, highlighting effective asset management and a successful revenue-generating model.

##### 3. Return on Equity/Net Worth (%):

- HDFC Bank: Maintains a relatively high and stable return on equity, showcasing efficiency in utilizing shareholder equity.
- ICICI Bank: Demonstrates a remarkable improvement in return on equity, positioning itself as a bank that efficiently creates shareholder value.
- Kotak Mahindra Bank: Displays a steady increase in return on equity, emphasizing effective utilization of shareholder equity.

##### 4. Net Interest Margin (X):

- HDFC Bank: Exhibits a stable net interest margin, signifying efficient management of interest income and expenses, albeit with a slight decline.
- ICICI Bank: Shows a positive trend in net interest

margin, surpassing HDFC Bank in recent years, indicative of effective interest rate management.

- Kotak Mahindra Bank: Maintains consistently higher net interest margins, reflecting robust interest rate management and effective monetization of interest-earning assets.

#### **Overall Implications:**

- Kotak Mahindra Bank consistently emerges as a leader across various financial metrics, reflecting its robust financial health and strategic positioning.
- HDFC Bank showcases stability and resilience in its financial performance, maintaining competitive ratios over the years.
- ICICI Bank's noteworthy improvements suggest successful strategic adaptations, positioning it as a bank with enhanced competitiveness.

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